

Decentralization for Democracy - Ukraine

EDUCATION DECENTRALIZATION

ELABORATION OF ALLOCATION FORMULA FOR EDUCATION SUBVENTION

Ministry of Education and Science of Ukraine in cooperation with Ministry of Finance of Ukraine and with the support of the Project has elaborated new allocation formula for education subvention.

Why is Formula important for decentralisation? Education subvention is one of the largest revenue sources for the local self-governments in Ukraine. In order to ensure fair division of the funds state allocates to the education, and in line with the Budget Code of Ukraine, there is a need for an allocation formula which would be based on clear and objective criteria.

The proposed formula is radically new in comparison with the one used in Ukraine during the last 15 years. It is based on range of criteria, including teaching plans, teacher salaries and normative class sizes.

Analytical support of the Project to development of the formula included:

- preparation of the allocation simulator tool;
- drafting of the Decree of the Cabinet of Ministers of Ukraine «On Allocation of Education Subvention to Local Budgets»;
- preparation of the allocation formula for education subvention and of the explanations of the technical details.

$$\begin{array}{l} P_{-4}^{I} + \kappa_{\min,5-9}^{1p_I} * y_{5-9}^{rp_I} + \kappa_{\min,10-1}^{1p_I} \\ y_{1-4}^{rp_I} + y_{5-9}^{rp_I} + y_{10-11}^{rp_I} \\ - \kappa_{\min,5-9}^{1p_II} * y_{5-9}^{rp_II} + \kappa_{\min,10-11}^{rp_II} * \\ + k_{10-1}^{rp_II} + y_{5-9}^{rp_II} + y_{10-11}^{rp_II} \\ * \kappa_{\min,10-11}^{rp_II} * y_{10-11}^{rp_II} + \\ + k_{10-11}^{rp_II} * y_{10-11}^{rp_III} + \\ + k_{10-1}^{rp_II} * y_{10-11}^{rp_II} + \\$$

The decentralisation process continues, and on 29 October elections in 201 new hromadas were held. The Government made a decision to set up direct financial relationships with all newly created hromadas. This means they will all receive the education subvention. For this reason, it was necessary to collect the data about the new hromadas and enter this data into a simulator tool, which is used to perform the necessary calculations. The work was done, and the new calculations were sent to the Ministry of Education and Science and to the Ministry of Finance to be submitted for the 2nd reading of the 2018 budget in the Parliament. The next step will be the collection and processing of data for the 51 hromadas where the elections are planned in December 2017.



EDUCATION DECENTRALIZATION



ESTABLISHMENT OF A NEW QUALITY ASSURANCE AUTHORITY

State Inspectorate of Educational Institutions of Ukraine in cooperation with the Project is working on the mechanisms required by the new Framework Law on Education as concerns establishment of a new education quality assurance framework, its' territorial organisation and preparation of new standards of education quality assurance



The first step towards creating of the new quality assurance framework is to draft a concept for transformation of the state control system into the system of education quality assurance. Implementation of the concept shall follow and cover range of activities – from creating the new institution and its territorial units, to preparing the quality assurance standards and training the staff of the new body to perform the

new functions.

Why it this task important for decentralization?

In a centralised system education was managed through a vertical arrangement - ministry gave orders to subordinated departments of education and subordinated oblast departments of education, which in turn gave orders to subordinated rayon departments of education and subordinated city departments of education. Such was a line of commands of a centralised system.

With the decentralisation, this line of command disappears as local self-governments are autonomous in performing their functions and accountable to their inhabitants. The Ministry loses administrative system to control and monitor education. Yet the Ministry needs to make sure that education is provided in good quality. For that reason, for the first time in history of Ukraine, the new Framework Law on Education foresees the creation of a special state administration to monitor quality of education.



PROJECT STRATEGY TO SUPPORT EFFECTIVE EDUCATION MANAGEMENT IN HROMADAS



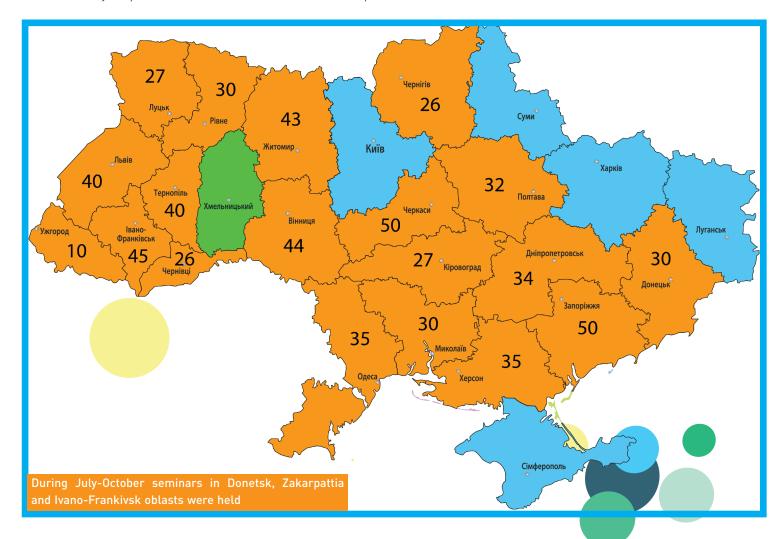
FOR DETAILS, PLEASE FOLLOW THE LINK TO



SUPPORT TO AMALGAMATED TERRITORIAL COMMUNITIES

Altogether 19 regional seminars have been held to date:

Total attendance - 650 participants (representatives from Hromadas, Oblast State Administrations, Rayon State Administrations, Institutes of Postgraduate Education, school directors etc.) from Zhytomyr, Poltava, Dnipro, Volyn', Odesa, Rivne, Lviv, Ternopil, Kherson, Mykolayiv, Chernihiv, Chernivtsi, Vinnytsia, Cherkasy, Zaporizhia, Kirovohrad, Donetsk, Zakarpattia and Ivano-Frankivsk oblasts





SUPPORT TO AMALGAMATED TERRITORIAL COMMUNITIES

REGIONAL SEMINARS

«EFFECTIVE MANAGEMENT OF EDUCATION IN HROMADAS. FROM ESTABLISHMENT OF MANAGEMENT BODY TO IMPLEMENTATION OF SCHOOL NETWORK OPTIMISATION PLAN»

FROM A TO Z. SEMINAR RECORDINGS



PART 2



SUPPORT TO AMALGAMATED TERRITORIAL COMMUNITIES

PRACTICAL GUIDE «NEW SCHOOL IN NEW HROMADAS» was developed on the basis of the Project work in hromadas of Khmelnytsk Oblast and printed in collaboration with U-LEAD





RESOURCE CENTRE IN DUNAYEVTSI

Resource Centre for education management on local level has been set up on the basis of Dunayevetska Hromada, in cooperation with Khmelnytskyi Oblast State Administration and Project. The Centre facilitates peer-to-peer learning among hromadas. Its' task is also to collect good practices from across Ukraine, promote them and to carry out activities promoting exchange of experiences. Since it's launch in April, representatives from 12 oblasts of Ukraine have visited the Centre on regular basis. Besides, Centre's experts consult hromadas from Khmelnytska oblast.





ONLINE PLATFORM OF THE BEST PRACTICES ON EFFECTIVE MANAGEMENT OF EDUCATION IN ATC

On April, an online platform to collect good practices was created. Practices are selected by Project, verified, described and then uploaded on the platform. Each good practice record contains a description of the practice and analysis of the problem it aims to resolve, approach taken and results achieved, as well as description of risks. Practices also contain annexes, such as relevant regulatory and legal acts developed by hromadas. Representatives of all 24 oblasts of Ukraine are registered now on the platform. Since it's launch, the Platform has had more than 200 000 clicks





FACEBOOK EXPERT GROUP ON EDUCATION

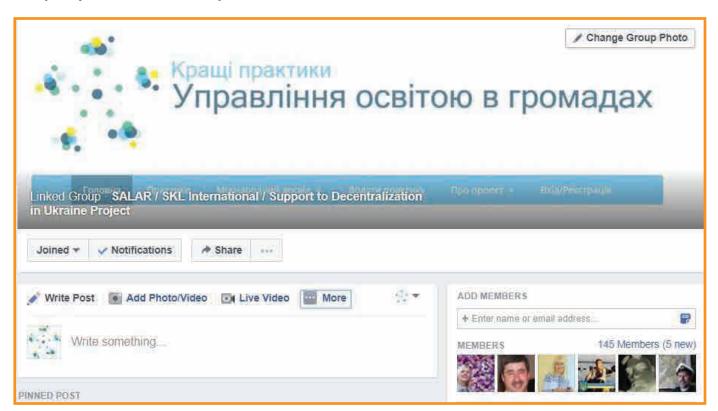


A new capacity building activity aimed at education managers and education stakeholders from amalgamated hromadas – closed Facebook group was launched on June, 2017.

The community brings together members from the local education management Resource Centre, hromadas representatives all over Ukraine, the Project, Ministry of Education and Science, Khmelnitsky Oblast Education Department and many others.

By the end of October the Group had 250 members.

Join the Group NOW! Ask you question or discuss your issue!





STUDY TOURS OF REGIONAL TEAMS OF EDUCATION MANAGERS TO POLAND



Report from Zaporizhia team

07-13 October, 2017 Silesian Voivodeship, Poland

Report from Zhytomyr team

22-28 October, 2017 Greater Poland Voivodeship, Poland





ELABORATION OF EDUCATION STRATEGY IN HROMADAS

ELABORATION OF EDUCATION STRATEGY

In collaboration with the Lviv Centre of Education Analytics the Project has worked on the development of education strategies in three hromadas from Lviv, Ternopil and Khmelnytskyi obkasts





EDUCATION IN HROMADAS. Q&A





Q&A

What are the differences in approaches and functions of education management in rayons and hromadas?

Q&A

Communication with stakeholders

Q&A

How to organize after-school education in hromadas?

Q&A

Recruitment of teachers and employment record books

Q&A

Why education management by hromadas?



FISCAL DECENTRALISATION

Presentation of the Report: «Local government finance reform, and the restructuring of Ukraine's public sector 2014 to 2016»

30 October, 2017, KSE

Project Senior Fiscal Experts, Tony Levitas and Jasmina Djikic presented the Report on the analysis of the 2014-2016 sub-national finances to a wider audience of donors and Ukrainian stakeholders. You can get an insight into the presentation of the **REPORT** viewing the video recording (in parts).



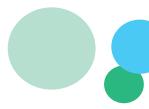
PART 1



PART 2







MEDIA



Channel 5 30 October, 2017

Decentralisation in education | The time of possibilities

TRC «VINTERA» (Vinnytsia) 26 October, 2017

Interview of Wojciech Marchlewski on education decentralisation

TRC «VINTERA» (Vinnytsia) 20 October, 2017

Why we need to change approaches to organisation of teaching and educational process in the village?

MES Ukraine

19 October, 2017

Study visit of Zaporizhia educators' team to Poland

BESKID LIVE

12 October, 2017

«Oświata to nasze oczko w głowie» - priorytety gminy Węgierska Górka



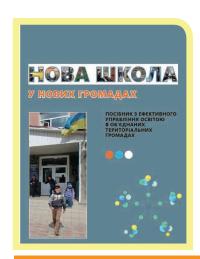
PUBLICATIONS



Local Self-Governments in Nordic and Baltic Countries, and in Poland



Decentralisation of education in Poland. Lessons for Ukrain



Manual on effective education management in ATC «New School in New Hromada»



Scandinavian ways of local government reforms



Education Finances in Ukraine: Selected Strategic Issues



Education decentralisation in Poland: 25 years of experience

2017

PLANS

EDUCATION DECENTRALISATION

Capacity building for MES and IEA in the following areas:

- Data systematisation
- Design of education indicators and their use in analysing education performance
- Preparation of proposals to reduce the No of existing statistical reports
- Establishing a framework for monitoring of Hub Schools
- Design of the 2018 education financing allocation formula
- Design of the allocation formula for 2017 special subvention for equal access to education

Work on local and regional level:

- Capacity building of selected hromadas in Khmelnitsky oblast in the field of strategic planning
- Support to new hromadas w i t h establishment of education function
- Preparation of methodological guidelines and model documents
- Carrying out an enhanced, Ukraine- wide, effort to increase the capacities of hromadas to set up and improve education management functions
- Establishment of Education
 Decentralisation Resource Centre,
 to support peer-to-peer learning
 among hromadas

FISCAL DECENTRALISATION

- Complete the approach for sub-national data collection, systematisation and sharing for monitoring and analytical purposes
- Perform analysis of 2014, 2015, 2016 sub-national finances: revenues and expenditures
- Support advancement of the health care financing reform
- Support strengthening of local taxation policies, in particular with regard to property tax
- Set up framework for joint decentralisation reform monitoring framework by MinRegion and MinFin
- Support fiscal decentralisation related work of the Central Reform Office in the MinRegion

REFORM COMMUNICATION

- Support capacity building of regional media in the field of education decentralisation
- Continue promoting reform experiences from Ukraine and other countries
- Communicate project activities, outputs and results

RESOURCES ON WEB:



Ministry of Education and Science of Ukrain



Online
Best Practices Platform
wiki.sklinternational.org.ua



Project web-site Sklinternational.org.ua



Department of Education, Khmelnytskyi Oblast State Administration

FOLLOW OUR ACCOUNTS IN SOCIAL MEDIA







